



# January – September 2016 Results

28<sup>th</sup> October 2016

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#### The Period in a Nutshell



# Strong organic performance coupled with successful M&A boosting adjusted EBITDA and RLFCF per share On track to meet market consensus for the year

Revenues +15%

Adjusted EBITDA +18%

RLFCF per share +26%

vs. same period last year

Continued strong operating performance in line with market consensus

Consistent M&A execution through value accretive acquisitions

**Delivery on equity story** 

Successful second bond issue improving capital structure

Long term maturities at a very attractive cost

Definition of European DAS strategy
Preparing for the 5G wave

Additional firepower to keep on growing while maintaining ECB eligibility



# Continued strong performance in line with expectations Further organic growth optionality

#### **Telecom Site Rental**

- Strong performance driven by sustained organic growth in terms of new PopS (+3% from Dec 2015 to Sep 2016) and new DAS nodes (+8% from Commscon acquisition to Sep 2016)
- New opportunities from the consolidation of the 4<sup>th</sup> mobile operator role across Europe
- Tower rationalization project ongoing, final steps of second project
- Ongoing Built to Suit projects and continued analysis of fiber backhauling opportunities

### **Broadcasting and Network Services**

- New TV channels from private broadcasters on air
- Renewal of the Global Maritime Distress and Safety System in Spain
- Contract with the municipality of Barcelona to develop an operating system in the context of Smart Cities
- Deployment of a WiFi network based on WiMax technology on boat services in the Balearic Islands

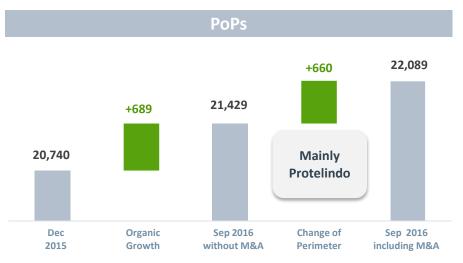
#### Additional value creation levers

- Flat Opex performance on a like-for-like basis as a result of costs containment
- Long term and cost efficient capital structure in place after successful issue of second bond in August 2016
- Along with proactive management of working capital and taxes, adjusted EBITDA +18% and RLFCF +26% in the period

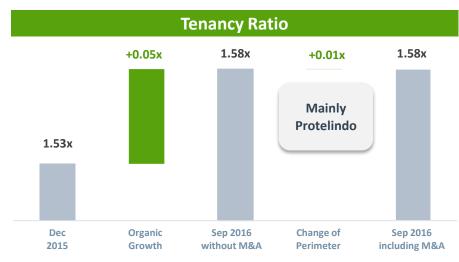


#### **Main KPIs**

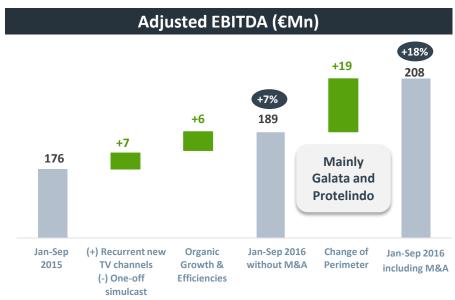
# +3% organic growth in terms of PoPs since December 2015



Telecom Site Rental Revenues (€Mn)



#### 281 +58 216 223 +6 Mainly Galata and **Protelindo** Jan-Sep Organic Jan-Sep 2016 Change of Jan-Sep 2016 2015 Growth without M&A Perimeter including M&A





### Recurrent Levered Free Cash Flow (RLFCF)

# RLFCF increases 26% with a RLFCF/EBITDA conversion ratio of 88%

Figures in €Mn	Sep 2015	Sep 2016
Telecom Site Rental	216	281
Broadcast Infrastructure	173	174
Network Services & Others	64	65
Revenues	453	520 (+
Staff Costs	-68	-73
Repairs and Maintenance	-20	-20
Rental Costs	-91	-119
Utilities	-43	-52
General and Other Services	-55	-48
<b>Operating Costs</b>	-277	-312
Adjusted EBITDA	176	208 +
% Margin	39%	40%
Maintenance Capex	-6	-7
Change in Working Capital	-5	6
Interests Paid	-9	-23
Tax Paid	-12	-2
RLFCF	145	182 +
Cash Conversion	82%	88%

- Revenues from all business lines up, with like for like Opex flat when compared to the same period last year
  - Telecom Site Rental up due to organic growth and acquisitions
  - Total Opex increase mainly due to change of perimeter (-€34Mn; mainly Galata and Protelindo)
- Strong Adjusted EBITDA growth (+18% increase) with EBITDA margin reaching 40%
- Cash interest up due to bond coupon paid in Q3 2016
- Proactive management of maintenance Capex, working capital and tax management boosting conversion ratio of EBITDA into RLFCF (88%)
- RLFCF +26% when compared to the same period last year

<sup>(1)</sup> Profit from operations before D&A and after adding back non-cash items (such as advances to customers) and non-recurring items



#### **Balance Sheet and Consolidated Income Statement**

Balance Sheet (€Mn)	Dec 2015	Sep 2016
Non Current Assets	1,808	1,974
Fixed Assets	1,519	1,639
Goodwill	216	254
Other Financial Assets	73	81
Current Assets	219	531
Debtors and Other Current Assets	168	174
Cash and Cash Equivalents	51	357
Total Assets	2,027	2,505
Net Equity	538	560
Non Current Liabilities	1,290	1,745
Bond Issues	593	1,335
Borrowings	377	51
Deferred Tax Liabilities	184	203
Other Creditors & Provisions	136	156
<b>Current Liabilities</b>	199	200
Total Liabilites	2,027	2,505
1) Net Debt	927	1,035
Annualized Net Debt / Annualized Adjusted EBITDA	3.7x	3.7x

Income Statement (€Mn)	Sep 2015	Sep 2016
Revenues	453	520
Operating Costs	-277	-312
Non-recurrent items	-16	-16
Depreciation & amortisation	-119	-124
Operating profit	41	68
Net Interest	-13	-26
(2) Bond issue costs	-7	-5
Corporate Income Tax	-3	-1
(3) Non-Controlling Interests	1	0
Not Profit Attributable	10	25

# Net debt maintained at 3.7x annualized EBITDA\* Expected to reach c.4.5x by year end if no further M&A

#### Detail of debt as of 30<sup>th</sup> September 2016 (current and non-current)

- Corporate Bonds: €1,350Mn
  - Cellnex 2022 yield 1.75% vs. coupon 3.125%
  - Cellnex 2024 yield 2.09% vs. coupon 2.375%
- Undrawn credit facilities: c.€800Mn
- Cash and equivalents: €357Mn
  - €393Mn already paid at closing of Shere Group acquisition
- Net debt increase mainly due to M&A, interest payment and dividend payment vs. June 2016

(1) Excluding PROFIT grants and loans

- D&A includes amortization of Galata (6 months in 2016)
- Net interest + bond costs = €16Mn non-cash interest on borrowings + €15Mn cash interest

(2) Upfront costs in Balance Sheet associated with the previous capital structure, taken to expense in the context of 2<sup>nd</sup> bond issue (3) Non controlling interests in Galata (10%) and Adesal (40%)

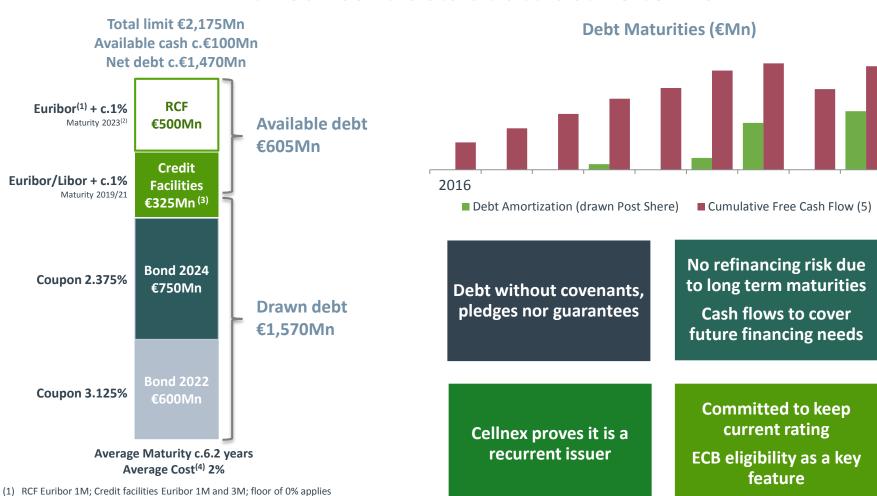
Next dividend payment to be submitted for approval at December Board of Directors

<sup>\*</sup> Including the acquisitions of Protelindo, Commscon and Bouygues towers, but excluding the acquisition of Shere Group

## **Financial Structure post-Shere Group Transaction**



# Paving the way for future M&A, whilst extending maturities in line with our contracts at attractive terms



<sup>(5)</sup> Cumulative FCF = RLFCF – Expansion Capex – Debt amortization previous year – Dividends

(2) Maturity 5 years with 2 extensions of 1 year to be mutually agreed
 (3) Includes £150Mn debt in GBP; natural hedge investment in Shere Group (UK)
 (4) Considering current Euribor rates: cost over full financing period to maturity

#### Financial Outlook Full Year 2016



# All magnitudes of RLFCF in line with market expectations

**Adjusted EBITDA** 

**Maintenance Capex** 

**Working Capital** 

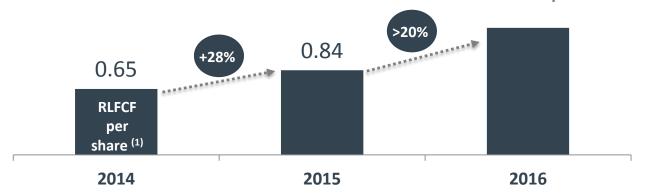
**Interests Paid** 

**Cash Tax** 

**M&A Contribution** 

- Q3 2016 as a reference for the remaining part of the year
- c.3% on total revenues
- Tending to neutral
- As per current debt structure (most already paid in Q3 2016)
- In line with 2015 in absolute terms despite increased perimeter
- In line with recent announcements

RLFCF per share expected to increase over 20% when compared to 2015



At constant number of shares, significant growth in terms of RLFCF per share



## M&A update



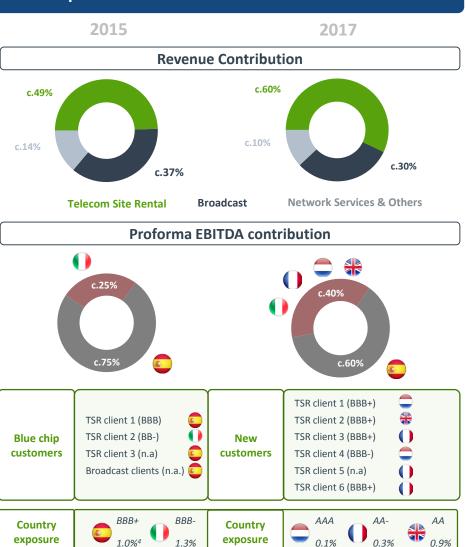
#### Improved footprint

#### Shere Group is the 4th acquisition since Cellnex IPO

#### May 2016 Jun 2016 Jul 2016 Sep 2016 Shere PROTELINDO CommsCon bouygues **Netherlands** UK + Holland Italy France Adjusted EV (1) EV EV EV €375Mn €109Mn €19Mn €80Mn 230 sites agreed 1st phase 113 already contributing 540 Sites 117 to be transferred upon landlords' approval 270 sites 2<sup>nd</sup> phase expected 725 Sites before year end 230 Sites 7,413 Sites (3) 8,757 Sites (2) **Cellnex vs Peers** 101 (Thousands of sites) 25 18 11 Peer 1 Peer 2 Peer 3 Peer 4 cellnex®

- (1) Adjusting for €18Mn of available tax benefits
- 2) Includes 7,729 towers and Commscon's DAS nodes
- Includes broadcast towers

#### Improvement of Cellnex' Business Risk Profile



# M&A update



# New acquisitions provide €27Mn of incremental RLFCF from day 1 on a full year basis, after considering financial expense borne by Cellnex

	CommsCon	Protelindo	bouygues		# STEP	)
Number of TSR Sites	1,028 DAS nodes	261	230	464	540	
Tenancy Ratio		1.9x	1.3x	2.7x	1.6x	

Adjusted EBITDA	c.€38Mn	
EBITDA margin	c.77%	
Maintenance Capex	c.2%	
Working Capital and Taxes	Tending to neutral	
Interest Expense	c.2%	
RLFCF	c.€27Mn	
RLFCF / EBITDA	c.70%	

Recent transactions contribute on a full year basis c.15% of the RLFCF generated during 2015



# **Shere Group Transaction Overview**

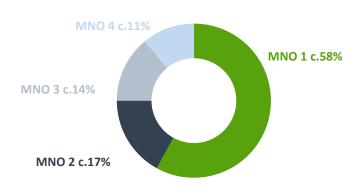


# Second portfolio in the Netherlands after first transaction in July, strengthening Cellnex' industrial profile in the country

#### **Asset Description**

- 464 sites
- Tenancy ratio 2.7x
- KPN as an anchor tenant
- Other tenants: Vodafone, T-Mobile, Tele 2
- Contribution from end October 2016
- High revenues visibility

#### **Revenues by client**



#### **Key Highlights and Drivers**

- 2<sup>nd</sup> independent tower operator in the Netherlands
- No competition from other independent operators portfolios are complementary
- Contracts with main clients between 8-14 years duration
- CPI-indexed fees with a floor at 0%
- Revenues c.€20Mn full year basis
- High volume of sites with no ground lease cost
- EBITDA c.€17Mn full year basis
- EBITDA margin 84%
- Attractive market trends in terms of small cells



# **Shere Group Transaction Overview**

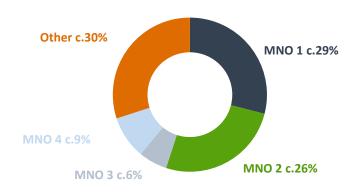


# First step into the UK with the objective to continue identifying new growth opportunities

#### **Asset Description**

- 540 sites
- Tenancy ratio 1.6x
- MBNL and CTIL as main tenants
- Contribution from end October 2016
- High revenues visibility

#### **Revenues by client**

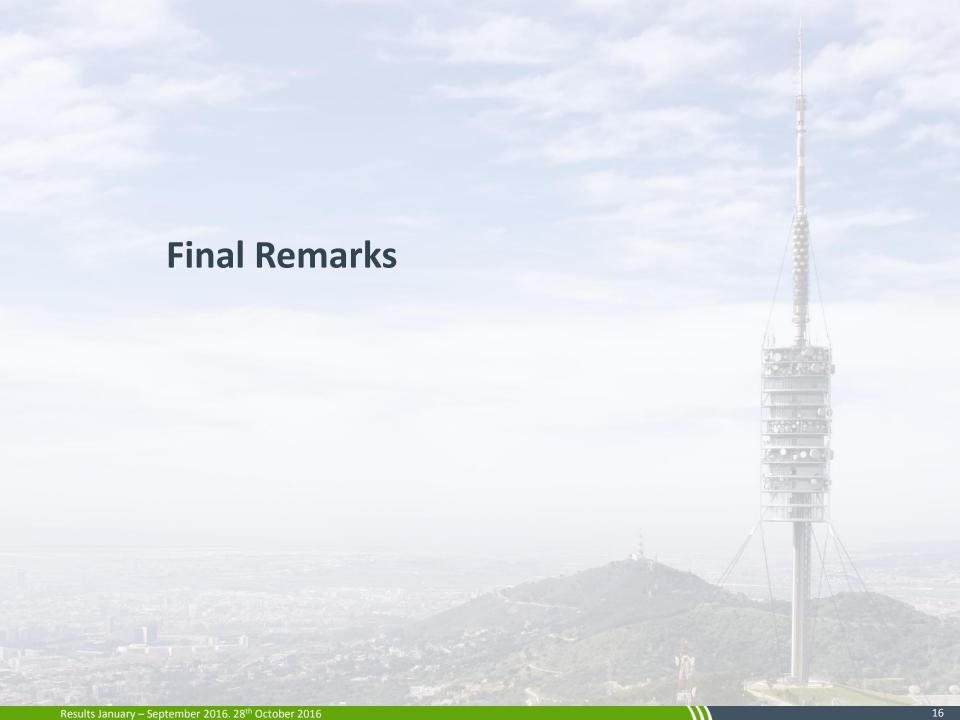


#### **Key Highlights and Drivers**

- 3<sup>rd</sup> independent tower operator in the UK, providing sites to all operators in the country
- Contracts with main clients around 12 years duration
- RPI-indexed fees
- Revenues c.€9Mn full year basis
- High volume of sites with no ground lease cost
- EBITDA c.€7Mn full year basis
- EBITDA margin 78%
- Majority of revenues from controlled structures, with additional revenues from greenfield sites (1)
- Growth in small cells and DAS expected in the near future



(1) Land owned or leased by Shere but telecom tower owned by a 3<sup>rd</sup> party



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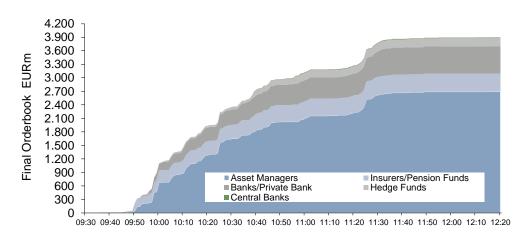
#### **Cellnex 2024 Bond Issuance**



**€750Mn – coupon 2.375%** 

# Successful issuance both in terms of size and pricing

- Cellnex has become a recurrent issuer.
- Order book reached c.€4,000Mn (5 times oversubscription) despite issuing in August
- Outstanding appetite for the transaction: 326 orders, 8 of them above €100Mn
- High quality order book: 91% real money investors (94% foreign participation)
- Outstanding bond performance after issuance
- Cellnex bonds now trading below its benchmarks
- Cellnex is now able to issue at even longer maturities than current instruments

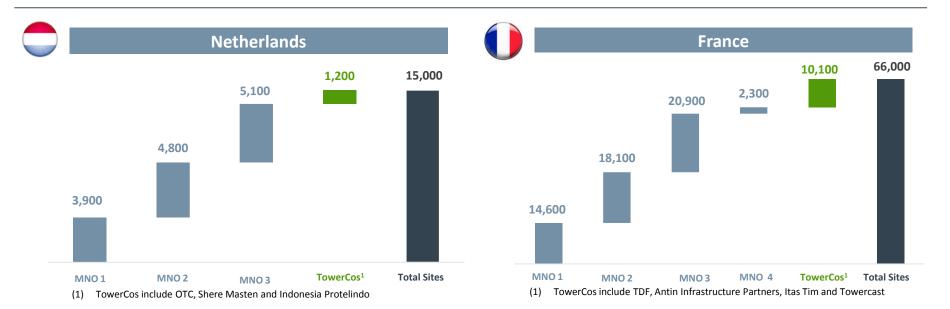


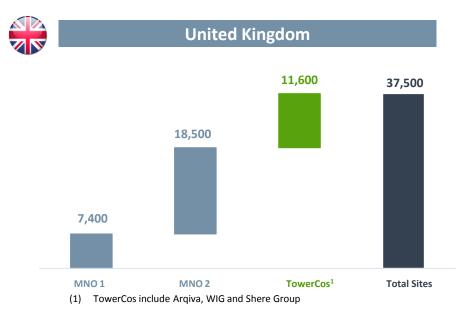
Cellnex 2024 coupon is the lowest amongst its peers

Issuer	Rating	Currency	Coupon	Maturity
Cellnex	BB+/BBB-	EUR	2.38%	2024
Peer 1	BBB-/BBB/Baa3	USD	5.00%	2024
Peer 2	BBB/BBB/Baa2	USD	5.25%	2023
Peer 3	BB-/BB-/B1	USD	4.88%	2024
Peer 4	BBB-	EUR	2.50%	2026

# **Market description**







# **DAS (Distributed Antenna System)**



#### How does it work?

Venue owners give rights to Cellnex to commercialize its services

Cellnex deploys and manages the DAS system in the venue

MNOs connect to Cellnex' system

#### **Venue owners**

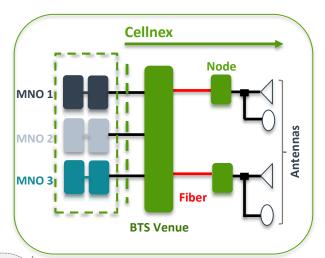


Customers









**MNOs** 

Cellnex pays a rental fee to the venue owner (in some cases the venue owner pays for the system)

Cellnex deploys Capex and incurs the Opex of managing the system<sup>1</sup>

Service fee paid by MNO to Cellnex

# **Definitions**



Term	Definition
Advances to customers	The amounts paid for sites to be dismantled and the estimated future decommissioning costs relate to deferred commercial costs for the purpose of entering into an agreement with the relevant MNO that will generate future economic benefit in our pre-existing infrastructure. These amounts are therefore considered as a deferred commercial cost on account of future income from our customers. The term used to describe these deferred costs on our consolidated balance sheet is "advances to customers"
Adjusted EBITDA	Profit from operations before D&A and after adding back noncash items (such as advances to customers) and non-recurring items
Anchor tenant	Anchor tenants are telecom operators from which the Company has acquired assets
Backhauling	In a telecommunications network the backhaul portion comprises the intermediate links between the backbone network and the subnetworks. Cell phones communicating with a single cell tower constitute a subnetwork and the connection between the cell tower and the rest of the network begins with a backhaul link
Built-to-Suit	Process of building up sites on behalf of one or more telecom operators who will then use those sites under site rental agreements
DAS	A distributed antenna system is a network of spatially separated antenna nodes connected to a common source via a transport medium that provides wireless service within a geographic area or structure
DTT	Digital terrestrial television
Galata	Stock purchase agreement between Cellnex and Wind for the acquisition of 90% of the capital stock of Wind's wholly owned subsidiary Galata for a cash consideration of €693Mn
Maintenance Capex	Capex in relation to maintenance investments in existing tangible or intangible assets, such as investment in infrastructure, equipment and information technology systems, and are primarily linked to keeping sites in good working order, but which excludes investment in increasing the capacity of sites
MUX	Multiplex, a system of transmitting several messages or signals simultaneously on the same circuit or channel
Node	A node receives the optical signal from the BTS venue and transforms it into radio frequency signal and then transfers it to antennas after amplifying it
Non-M&A Expansion Capex	Expansions to the network of tower infrastructure for site rental, equipment for radio broadcasting, the broadcasting of network services and other, and the radio communications network in pre-existing projects that generate additional income
PoP	Points of presence, an artificial demarcation point or interface point between communicating entities. Each tenant on a given site is considered a PoP

# **Definitions**



Term	Definition
Rationalization	Process consisting on decommissioning one site and moving equipment to another one, so that out of two sites only one remains
RLFCF	Recurring Operating Free Cash Flow plus/minus changes in working capital, plus interest received, minus interest expense paid and minus income tax paid
Recurring Operating FCF	Adjusted EBITDA minus Maintenance Capex
Simulcast	Broadcasting of programs or events across more than one medium, or more than one service on the same medium, at exactly the same time
Tenancy Ratio	Average number of PoPs per site, taking into account changes in the consolidation perimeter

# Additional information available on Investor Relations section of Cellnex' website

